

October 17-18, 2012 | Hotel Le Germaine Calgary | Calgary, AB

<u>Pre-Summit Briefing</u> A Canadian M&A Guide for Foreign Investors

Wednesday, October 17, 2012

8:00 – 9:00 Registration & Networking Breakfast

9:00 – 9:10 Welcome and Opening Remarks by Chair

9:10 – 10:00 *Presentation:*

OVERVIEW OF M&A PLANNING CONSIDERATIONS SPECIFIC TO FOREIGN INVESTORS LOOKING TO INVEST IN CANADIAN OIL & GAS

Lance Morlock, MBA, Senior Manager, Advisory Services, ERNST & YOUNG LLP

10:00 – 10:45 *Presentation*:

CREATIVE ACQUISITION STRUCTURES FOR FOREIGN INVESTORS

- Increasing use of PIPES (private investment in public equity)
- Strategic approaches for non-control/toe-hold equity investments

William Jenkins, Partner, FRASER MILNER CASGRAIN LLP

10:45 – 11:15 *Networking Break*

11:15 – 12:00 *Presentation*:

CANADIAN TAX STRUCTURES: HOW FOREIGN INVESTORS CAN USE THEM ADVANTAGEOUSLY

Structuring a deal to accommodate Canadian income tax laws can be very complicated for foreign investors. This session is designed to identify a number of issues and opportunities foreign investors may want to consider before investing in Canada.

Doug Richardson, Partner, STIKEMAN ELLIOT LLP

12:00 – 1:30 *Group Luncheon*



1:30 – 2:15 *Presentation*:

THE FOREIGN INVESTMENT REVIEW PROCESS

- General overview of the Investment Canada process
 - o What investments are reviewable?
 - o What is involved in the process?
 - o What undertakings will I have to give?
 - o How long does it take?
- The state-owned enterprise guidelines
- The national security review
- Progress reports
- Recent transactions
- Recent changes
 - o Financial threshold
 - Increased transparency
 - Security for the performance of undertakings

Donald Greenfield, Q.C., Partner, Co-Head of Oil and Gas, BENNETT JONES LLP

2:15 – 3:00 *Presentation:*

OBTAINING THE REQUIRED CANADIAN REGULATORY APPROVALS

- Competition Act clearance:
 - o Key information the Bureau is looking for in the filing
 - o Timing for clearance
 - Complicating factors (e.g. competition among and access to facilities)
 - Role of other regulatory bodies
- Canada Transportation Act clearance:
 - When required
 - o Timing for clearance
 - o When could the public interest be an issue?

Peter Glossop, Partner, OSLER, HOSKIN & HARCOURT LLP

3:00 – 3:30 *Networking Break*

3:30-4:15 *Presentation:*

JOINT VENTURES AND STRATEGIC ALLIANCES

There are ways to partner that involve less than an outright acquisition or merger. In this session, gain some insights into other ways to play in the oil patch.

Ronald Deyholos, Partner, TORYS LLP

4:15 Briefing Adjourns

