

Restaurant Industry Snapshot™

November, 2015

2.0% per person average/pta

2.4% ROLLING 3 MONTHS

0.5%

0.6% ROLLING 3 MONTHS

FOOD

COMP SALES

- | . / %
COMP TRAFFIC

-1.9% ROLLING 3 MONTHS

ALCOHOL COMP SALES

NOV

ROLLING 3

California

SALES 2.9% TRAFFIC -0.2%

Southwest

SALES -3.3% TRAFFIC -4.6%

103 MARKETS SALES



3.9% year/year job growth*

> 4.8% SEPTEMBER

MANAGEMENT TURNOVER*



HOURLY TURNOVER*





*People Report, Human Capital Intelligence, October, 2015 Release

White Box Social Intelligence

Restaurant Guest Satisfaction Index

79,041 Units analyzed



