



# President's Message

**It is a time of great change in the world, and in California.**

Incredible and unprecedented news headlines concerning our world seem to flash across our screens almost on a daily basis, each one more astounding than the previous. And while we sit back and marvel at how fast things have changed from just a few years ago, we realize just how different things will be tomorrow. At the core of our experience is a rapidly accelerating pace of technological change which is transforming just about every aspect of our lives. Amazingly, power and water, two industries which have traditionally been fairly stable, are now evolving in ways we could not have imagined before.



It is within this context that the members of CMUA, electric power utilities and water agencies of California, do the people's work and it is within this context that we will lead.

As the scale of our challenges has increased, so has our resolve. In 2015, the CMUA Board of Governors, members and staff underwent a comprehensive strategic planning process to identify how the organization and its members can work together to more effectively serve our collective needs as well as solve the multitude of challenges our state and world face when it comes to power and water issues. This process culminated in a Strategic Planning Presentation which identified six organizational goals for CMUA and then subsequently a Strategic Plan which detailed our priorities and action steps. The six goals include:

1. Proactively Identify and Prioritize Issues
2. Analyze the Economic and Technical Impacts of Issues
3. Build Consensus on CMUA's Policies, Positions, Strategies and Actions
4. Represent and Advocate for Members' Interests
5. Create Highly Relevant External and Internal Communications
6. Continue to Build the Strength and Effectiveness of the Association

I am excited to announce that we are seeing CMUA execute on our plan with a sense of vigor and excitement and we look forward to more successes to come in 2016 and beyond.

On a final note, I want to commend our members' leaders and staff for the tireless work you do day in and day out. It is a difficult time to navigate the myriad issues impacting power and water, but your progress is helping to create the solutions the world will adopt in the decades to come. You are the problem solvers and I know you will rise to the challenges ahead!

Sincerely,  
Michelle Bertolino  
President



# CMUA Executive Director's Message

**Dear CMUA Members, Allied Organizations and Agencies,**

It has been a time of great consequence for CMUA, both in terms of what's happening with power and water issues in California, as well as how CMUA serves you, our members.



Governor Brown set the stage early on in 2015 with energy, climate, and water policy at the forefront of his agenda. This reflected a growing global concern about the dangers of climate change, which California experienced in the form of record high temperatures, a historically low snow pack, and dwindling water supplies in reservoirs. Action by Governor Brown and legislators culminated in Senate Bill 350 by Senate President pro Tem de León, which among other things, increased the renewable portfolio standard to 50% by 2030. CMUA was at the table from the beginning, forcefully advocating on behalf of members' interests to ensure our priorities were considered in the creation of this historic bill. The State also focused on implementing the California Water Action Plan to address the unprecedented drought conditions. CMUA played an active role in these efforts, including addressing emergency regulations for urban water use and as a member of the Water Storage Investment Program Stakeholder Advisory Committee.

In recognition of the increasing complexity associated with power and water issues, CMUA undertook a three hundred and sixty degree self-assessment of our organization, with the goal of amplifying capabilities and tapping into the vast knowledge and experience of the CMUA community. This strategic planning process saw us engage with members and staff in interviews and workgroups in which we sought to identify existing organizational areas of excellence and further improvement, as well as new and untapped technologically-driven opportunities. I am excited to report that we are now executing on the priorities set forth in the Strategic Plan. Notable examples include:

1. In accordance with our goal to encourage greater policy engagement and knowledge sharing among GMs/Directors, CMUA hosted a Managers' Summit. The December event, which focused on the "Future of Publicly-Owned Electric Utilities and Water Agencies", provided an opportunity for GMs as a group to share information and collaborate on key issues of importance.
2. In accordance with our goal to build consensus on policies, positions, strategies, and actions, CMUA established new regular meetings of the CMUA Executive Committee, meetings of the Executive Directors from CMUA, NCPA, and SCPPA, working groups led by staff and counsel, as well as increased coordination with other organizations including AQWA and CUWA. We have already started to see the fruits of these efforts as we seek to address challenging issues such as Grid Regionalization, Net Energy Metering, and long-term water conservation.
3. In accordance with our goal to represent and advocate for Members' interests, CMUA has commenced development of a Water-Energy Nexus Framework, which will identify key issues, elucidate cost drivers, and recommend regulatory and legislative policy positions in accordance with Members' interests.

While I am humbled by the scale of the challenge we face as California citizens and as members of the energy and water community, I am inspired by the perseverance of our members and that of the CMUA staff in facing these challenges head on. I look forward to working with you as we seek to provide excellence in what we do each and every day.

Sincerely,  
Dave L. Modisette  
Executive Director